



US ARMY WAR COLLEGE  
CARLISLE BARRACKS, PENNSYLVANIA

OFFICE OF THE COMMANDANT

4 April 1962

Dear Mr. McCone:

In support of the all-out Department of Defense and Army effort to fulfill the President's desires to develop knowledge and capabilities in the area he has called sublimated warfare, the College is planning a series of three-week courses on counterinsurgency for groups of highly-select senior officers. The purpose of the courses is to prepare these officers for participation in the planning and conduct of counterinsurgency activities in support of US national objectives. The overall scope and definitions to be used are attached. Please note the very broad definition of counterinsurgency.

One of the major features of each course is a panel-discussion titled "Roles and Relationships of US National Agencies in Counterinsurgency Activities." As we visualize this panel, representatives from the Departments of State, Defense, and Army, the Central Intelligence Agency, US Information Agency, Joint Staff, the Agency for International Development and the Federal Bureau of Investigation would each be given approximately twenty minutes to state how their agencies contribute to the counterinsurgency policy and planning cycle at the national level, and the agency's role and mission at the regional and Country Team level, all under the monitorship of the representative from the Department of State.

I realize that twenty minutes seems an unreasonably short time for this. However, as you will note from the attached program of lectures, the students will have already had a general and broad outline of the roles and efforts of the various agencies at both the national and Country Team levels. In addition, part of the course requires some of the students to examine the national machinery for counterinsurgency in detail. By the time of the panel, the students will be sufficiently versed in general background to make discussion of details meaningful. We hope, therefore, that the bulk of each twenty minute presentation will focus on detail not generally known but necessary to a complete understanding of roles and relationships, especially on the Country Team level.

These presentations will start at 0830 hours and take most of the morning. In the afternoon the panel will be subjected to student questions and will be asked to comment on student concepts stemming from their previous two weeks schooling in counterinsurgency. The session will end about 1500 hours. The panel scope is outlined in red on the attached program of lectures and panel.


Dates for these panels are 29 May, 3 July, and 24 July 1962. I sincerely hope that you will find it possible to assist us in this venture by providing a representative from your office to participate in these panel discussions on the dates mentioned above. The College is prepared to provide overnight accommodations if your representative wishes to arrive the evening preceding the panels.

An additional inclosure provides information concerning the safeguard of the speaker's remarks, and administrative information pertaining to the College. Also inclosed is a biographical sketch form which we request your representative complete and return. If he desires any additional information or assistance, he may contact either Colonel Paul D. Phillips or Lieutenant Colonel Francis J. Kelly, CHapel 3-4141, Extension 348.

I am looking forward to the privilege of welcoming your representative to the College to participate in this important project.

Sincerely,

Incls  
a/s

  
H. L. HILLYARD  
Brigadier General, United States Army  
Commandant

Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.